Detroit Coordinated Entry System
2019 Annual Report
January 1, 2019 – December 31, 2019

13,748 Total visits to CAM Access Points (not de-duplicated)
Daily average of 55 households per day

6,963 total unique households (de-duplicated) engaged at CAM Access Points
Daily average of 28 unique households per day

Number of Unique Household Visits by Quarter

<table>
<thead>
<tr>
<th></th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single Adult (60%)</td>
<td>1331</td>
<td>965</td>
<td>957</td>
<td>931</td>
</tr>
<tr>
<td>Adult Family (22%)</td>
<td>209</td>
<td>203</td>
<td>486</td>
<td>300</td>
</tr>
<tr>
<td>Unaccompanied Youth (12%)</td>
<td>353</td>
<td>136</td>
<td>130</td>
<td>91</td>
</tr>
<tr>
<td>Parenting Youth (6%)</td>
<td>72</td>
<td>136</td>
<td>130</td>
<td>91</td>
</tr>
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Number of Unique Household Visits by Access Point

<table>
<thead>
<tr>
<th>Access Point</th>
<th>Visits</th>
</tr>
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<tbody>
<tr>
<td>HRC (46%)</td>
<td>3184</td>
</tr>
<tr>
<td>NOAH (10%)</td>
<td>2961</td>
</tr>
<tr>
<td>Tumaini (43%)</td>
<td>92</td>
</tr>
</tbody>
</table>

Households visiting the Access Points rated their experience 4.4 out of 5.

Sample of comments provided:

“I had a nice and easy process coming here today and the staff were very understanding, respectful, and helpful”

“The staff here are great and on point and truly care about us”

“Very helpful, very detailed in explaining the process”

Household Type Definitions

Single Adult: Age 25+ with no minor child(ren)
Adult Family: Head of Household Age 25+ with minor child(ren)
Parenting Youth: Head of Household Age 18-24 with minor child(ren)
Unaccompanied Youth: Age 18-24 with no minor child(ren)

*Note: Other Engagements include Follow-Up Visit/Already in Service; Connected with Other Services; Left or Refused Shelter; Connected with Street Outreach
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Note: Reporting period for this diversion data is April 1, 2018 – September 30, 2019

Total Diverted: 5,143

Detroit CoC Diversion Definition
“Household has a safe, habitable place to stay for the night whether or not shelter is available.”

Returns to an AP after being diverted are reported at the following intervals:
1. Next Day, 7 Days, 30 Days, 6 Months, 12 Months

CAM spent $23,644.21 diverting 182 households*
- Average of $129.91 per household
- Cost of sheltering 182 households would have been $200,928**
- Households diverted using transportation support traveled an average of 788 miles (distance of Detroit to Atlanta)

*Only accounts for households diverted where financial assistance was utilized
**Calculated based on average shelter stay of 69 days & shelter reimbursement of $16/night

Diversion in Action
- Household has a car and identifies a relative they can stay with but requires money for gas – CAM provides gas card
- Household has a friend they can stay with if household can help pay for food – CAM provides food card
- Household has a relative they can stay with in another city/state but doesn’t have transportation to get there – CAM provides Greyhound ticket

31% of households were diverted
61% of those diverted did not return

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For every $1 spent on financial assistance for diversion, the CoC Saves $8.50

$8.50

$1.00

Shelter Referrals

Comparison to 2018
3,392 households referred to shelter; 71% showed up

Note: Total showing up to shelter may be slightly higher, but is reported based on referral outcomes reported in HMIS by shelter providers
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### Homeless Preference Housing Choice Vouchers (HP HCV)

In 2019, a total of **1,680** households were added to the waitlist and **144 (9%)** vouchers were pulled.

### Homeless Preference Housing Choice Vouchers (HP HCV) Comparison to 2018

1,847 households added to waitlist and 1,045 pulled

### PSH Packets Submitted by Navigators

<table>
<thead>
<tr>
<th>Year</th>
<th>Unsheltered</th>
<th>Sheltered</th>
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</thead>
<tbody>
<tr>
<td>2019</td>
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Note: The CAM prioritization changed in November 2019. This data does not account for the change in process. 2020 data will incorporate the revised prioritization process.
Only **15%** of households scoring for RRH and **25%** of households scoring for PSH ultimately received a referral to a RRH or PSH program based on availability of RRH & PSH resources.

**RRH & PSH Referrals** (618 total referrals)

- RRH: 275 (41%)
- PSH: 343 (59%)

**Comparison to 2018** (583 total referrals)

- RRH: 240 (41%)
- PSH: 343 (59%)

Note: Due to the loss of the MI Health & Wellness program at NSO & SWS, approximately 65 vacant units were filled through transfers from that program as opposed to referrals from the PSH prioritization list.

40 households were pulled from the Moving Up waitlist in 2019.

**Median Length of Time (in days) from Assessment to Housed**

- **RRH N = 175***
- **PSH N = 187***

<table>
<thead>
<tr>
<th>Time Period</th>
<th>RRH (93 days)</th>
<th>PSH (97 days)</th>
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</thead>
<tbody>
<tr>
<td>Assessment to Referred</td>
<td>24</td>
<td>50</td>
</tr>
<tr>
<td>Referred to Housed</td>
<td>69</td>
<td>47</td>
</tr>
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*Random sample of half(ish) of housed clients was used for calculating LOT for housing process due to tedious nature of data calculation.

**Number Housed in 2019**

- Total: 618

<table>
<thead>
<tr>
<th>Quarter</th>
<th>RRH</th>
<th>PSH</th>
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<tbody>
<tr>
<td>Q1</td>
<td>104</td>
<td></td>
</tr>
<tr>
<td>Q2</td>
<td>86</td>
<td>84</td>
</tr>
<tr>
<td>Q3</td>
<td>79</td>
<td>76</td>
</tr>
<tr>
<td>Q4</td>
<td>77</td>
<td>56</td>
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Ending Veteran and Chronic homelessness has been a significant priority for the Detroit CoC over the last several years. While a lot of progress has been made toward these goals, the numbers have not decreased at the rate they should. Additionally, tracking and reporting for chronic and veteran homelessness has been challenging, but we are hopeful that 2020 will be the year of data quality for the Detroit CoC throughout all interventions.

In 2019, **307 Veterans were permanently housed.** As of December 31, 2019, there were **257 literally homeless Veterans on the Veteran By Name List.** In 2020, the Veteran Leadership Committee is working to integrate the Veteran Coordinated Entry System with the CAM. Doing so will streamline access to services, increase efficiency, and improve data reporting with the ultimate goal of **Ending Veteran Homelessness in Detroit.**

In 2019, **301 chronically homeless households were housed in PSH.** As of December 31, 2019, there were **321 chronic households on the Chronic By Name List.** Of these, 97% are single adults and 95% scored for PSH on the Full SPDAT.

### Cross-System Collaboration

In 2019, CAM staff solidified partnerships with two systems: 1) **Workforce Development** 2) **Education**

**Workforce Development**

CAM is partnering with Detroit’s Workforce Development Board and Heartland Alliance (funded through MDHHS & The McGregor Fund) to create better linkages between the homeless system and the workforce development system. Preliminary data shows that, while many people experiencing homelessness are unemployed, the majority have been unemployed for less than a year and have a goal to get a job to support themselves completely. Key goals with this work include: 1) Data sharing & matching; 2) WIOA plan advocacy; 3) Creating referral process between CAM & Workforce Development.

**Education**

CAM is partnering with Wayne Metro Community Action Agency (through support from Poverty Solutions, The McGregor Fund, & Skillman Foundation) to refer school-aged youth to access **McKinney-Vento Homeless Liaison resources.** From the beginning of the 2019 school year to the end of 2019, a total of **410 school-aged youth** were referred.
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Key Accomplishments in 2019

Compliance and Oversight
1. Completed comprehensive evaluation of the CAM Lead Agency & began implementing recommendations
2. Closed “side doors” for Transitional Housing projects

Refining and Improving
2. Launched 2 new Access Point locations in a 6 month “testing” phase
3. Completed thorough assessment of CAM prioritization process and implemented changes
4. Conducted considerable training for CAM staff, including training on working with specific populations (i.e. people fleeing DV)
5. Created new assessment tool specific to people fleeing DV/HT/seeking asylum
6. Began work of re-vamping system for tracking (non-HMIS) CAM data (based on recommendation from CAM evaluation and being supported through private funds)
7. Reviewed and utilized data to inform decision-making and identify areas of improvement

Cross-System Partnerships
1. Began strategizing for stronger cross-system linkage with employment system through engagement with Detroit Workforce Development Board and Heartland Alliance
2. Partnered with Poverty Solutions and Wayne Metro Community Action Agency to launch referral process for school aged youth to access McKinney-Vento resources

CAM Governance Committee Members

<table>
<thead>
<tr>
<th>Voting Members</th>
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<tbody>
<tr>
<td>CAM Lead Agency</td>
<td>Jamie Ebaugh</td>
</tr>
<tr>
<td>CAM Implementing Agency</td>
<td>John Stoyka</td>
</tr>
<tr>
<td>CoC Lead Agency</td>
<td>Tasha Gray</td>
</tr>
<tr>
<td>Funders</td>
<td></td>
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<tr>
<td>City of Detroit</td>
<td>Sarms Jabra</td>
</tr>
<tr>
<td>DWIHN</td>
<td>June White</td>
</tr>
<tr>
<td>Veterans Affairs</td>
<td>Vacant, starting 3/20</td>
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<thead>
<tr>
<th>Elected CoC Board Members</th>
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<tbody>
<tr>
<td>PSH Provider</td>
<td>Joey Merchant, starting 3/20</td>
</tr>
<tr>
<td>RRH Provider</td>
<td>Toyia Yancey, starting 3/20</td>
</tr>
<tr>
<td>Shelter Provider</td>
<td>Charles Pearson, Co-Chair</td>
</tr>
<tr>
<td>Street Outreach Provider</td>
<td>Jessica Bembas</td>
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<table>
<thead>
<tr>
<th>Non-Voting Members</th>
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<tbody>
<tr>
<td>CAM Staff</td>
<td>Catherine Distelrath</td>
</tr>
<tr>
<td>CoC Lead Agency</td>
<td>Kiana Harrison</td>
</tr>
<tr>
<td>TA Provider</td>
<td>Lindsey Bishop Gilmore</td>
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2020 Goals & Vision

- Foster Healthy CAM Staff Culture & Professional Development
- Strengthen & Refine CAM Services & Process
- Prioritize & Advance Equity at All Levels & Interventions
- Ensure Compliance & Strong Organizational Standing
- Increase CAM's Presence & Partnerships both Locally & Nationally